MARKETING BASICS: You're Invited!



Meals on Wheels Webinar

April 24, 2011 Laura Willumsen Senior Consultant, TRG Arts

GOALS

- Understand what marketing is and isn't.
- Learn what tools work best for different goals.
- Learn to love your database!
- ❖ Make offers your Supporters can't refuse.
- Evaluate results to become a learning machine.

PART I: What is marketing?



Marketing isn't about promoting what you do.

Two Fundamental Questions What do you do?



For whom?

- ❖WHAT DO YOU DO? Your mission is why you exist and what guides your work.
- ❖ FOR WHOM? You feed seniors and work to end senior hunger. Others tell stories onstage, help in crises, place orphans with families.



What is Marketing?

To achieve the mission, we need to:

- ✓ Find people who care.
- ✓ Get these people to act.

That's marketing.



How does marketing work?



Buy it or else!

How does marketing work?



"You really need this!" (NO!)

How does marketing work?



"I want to suck your blood!"

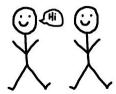
Bad Marketing



YUCK!

PART II

Marketing Builds Relationships

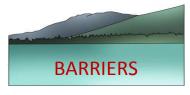


Relationships Are...

- ❖ Long-term vs. short-term
- Two-way vs. one-way communication
- Mutually beneficial

Building Relationships







Organization

Building Relationships





Organization

Marketing Gets People to Act





Not this



But this!



Marketing is an Invitation

- 1) Targeted
- 2) Personalized
- 3) Timely
- 4) Clear logistics
- 5) Clear way to RSVP



For people who care!

Marketing is Targeted



- First find the people who care
- Contacting people who don't care = SPAM (and very expensive)



Marketing is Personalized

- ❖ "Dear Friend" = dark ages
- If you don't care who I am, why should I care who you are?
- ❖ Generic communication = generic response



Marketing has Personality

- Brand is an organization's personality don't be afraid to have one!
- You have nothing to lose but people's attention.
- If you're generic and bland, there's no such danger!

SUBSCRIBE NOW!









Marketing Gives Clear Logistics

❖ PRICE: can I afford - is it in my budget?

❖ TIME: what time - do I have time?

❖ SOCIAL: will I fit in?

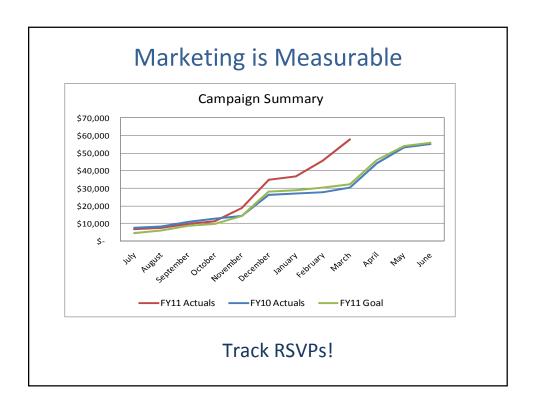
❖ INSECURITY: what if I don't understand it? What if I don't like it?

Clear Ways to RSVP

❖ CALL: 402-289-9090

ONLINE: <u>www.mealsonwheels.org</u>

❖ MAIL: 89 North Street, Burkville, MS 09090



Marketing Builds Relationships

- ❖ Long-term vs. short-term
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Marketing is an Invitation

- 1) Targeted
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T'S A:

TIME:

PLACE:

RSVP:

PART III

LOVING YOUR SUPPORTERS
MEANS LOVING YOUR DATABASE!



Your Supporters are not created equal

- ❖ Renewing donor: Til death do us part!
- ❖ Several gifts: I like you
- ❖ New gift: I'd like to know you better
- **❖** Lapsed supporter: You've got competition
- Prospect: The possibilities are infinite
- ❖ General Public: Who are you?

Who's paying the bills? 100 New Donors

➤ Average gift: **\$25**

➤ Cost to acquire (COS): <u>75%</u>

> Renewal rate: 20%

	1	New Do	onc	rs		
	}	ear 1		Year 2	7	OTAL
Revenue	\$	2,500	\$	500	\$	3,000
Cost of sale	\$	1,875	\$	375	\$	2,250
NET REVENUE	\$	625	\$	125	\$	750
•			F	Per Donor	S	8

Who's paying the bills?

100 Renewing Donors

> Average gift: **\$100**

> Cost to renew (COS): 5%

➤ Renewal rate: 70%

Renewing Annual Fund Donors

•		•	P	er Donor	\$	163	P
NET REVENUE	\$	9,500	\$	6,790	\$	16,290	
Cost of sale	\$	500	\$	210	\$	710	
Revenue	\$	10,000	\$	7,000	\$	17,000	
_	Year 1		Year 2	TOTAL		_	

Who's paying the bills? 100 Renewing Major Donors

> Average gift: **\$1,200**

> Cost to renew (COS): 5%

> Renewal rate: 70%

Renewing Major Gift Donors

NET REVENUE	\$116,400		93,120 er Donor	_	2.095
NET BEVENUE	A440400	_	00.400	00	00 500
Cost of sale	\$ 3,600	\$	2,880	\$	6,480
Revenue	\$120,000	\$	96,000	\$2	16,000
	Year 1		Year 2	T	OTAL

RETENTION: Love the One You're With!

- Most donors stop giving because of a lack of meaningful communication or they have no sense of impact
- <u>50%</u> of donors do not renew their gifts and, by the fifth year, almost <u>90%</u> have stopped giving
- It's much cheaper and easier to keep donors than acquire them.

Remember our Fearful Supporter?





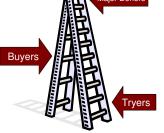
Marketing Creates Expectations

- ❖ You'll acknowledge my step of faith
- ❖ You'll value my investment
- ❖ You'll deliver what you promise
- ❖ This is the start of a great thing!



Move Supporters Up The Ladder

- ❖ To build relationships, you need a plan.
- ❖ Always think of the next step.
- The more supporters invest, the more loyal they become.



How do we do this?

LOVE YOUR DATABASE



Keep It Clean

- Complete Contact Information
- ❖ No invisible Supporters
- Hygiened



How Big is Your Database? Size Matters

Key Factors

- Recency
- Frequency
- Monetary Value

Segment Your Database

- Current, renewing, lapsed, prospect
 - By Year
 - By Activity
- Track response to see who wants to be invited



PART IV:

Direct Marketing & Media

Get the right message to the right person at the right time.



Key Elements of Direct Marketing

- ❖ TARGET / LIST "who"
- ❖ OFFER "what"
- ❖ DEADLINE "when"
- ❖ CALL TO ACTION "how"

Direct Marketing: Media Tools

- ❖ Direct Mail & Email
- **❖** Telesales
- Live Media
- Website
- ❖ Social Media

Mail Is Not Dead!



2009		Total
DMA	Response	revenue
SURVEY	Rates	generated
Mail	1% - 3%	\$446B
Email	2.4%	\$26B
Radio	1.4%	
Print ads	0.5%	

Mail Linked To Web Use

- 33% of people who respond to direct mail do it *online*
- When consumers get direct mail first:
- A
- 16% more site visits
- 22% more page views15% more time on site
- Consumers spend 30% more when multiple media are used vs. single media

Mail In Multi-Channel Marketing

❖ While most marketers use an average of 4 media channels, half launch campaigns with direct mail.



Overall, marketers are adding new media rather than subtracting traditional media.













Email Is Not Dead!

Who uses email?

92% of all adults online (18 – 65+)

61% send or read on a typical day

Gender	%	%
1ale	90	59
Female	93	64
Race/Ethnicity		
Vhite	93	63
African American	87	48
ispanic	88	53
ge		,
.8-29	94	64
0-49	91	63
0-64	91	61
55+	87	46
ducation		
ome high school	90	39
ligh school	84	46
ome college	94	64
ollege graduate	96	77
lousehold income		111.00
\$30,000	86	47
30,000 - \$49,999	89	59
50,000 - \$74,999	94	67
75,000+	97	78

Source: The Pew Research Center's Internet & American Life Project, November 3-24, 2010 tracking survey. N=2,257 adults ages 18 and older. Interviews conducted in English and Spanish.

Email

- Laser focus on building your list
- Track growth and attrition
- ❖ Watch key stats:
 - Open rates?
 - Click-throughs?
 - Opt-outs?

Telefunding & telesales

- ❖ Some people just need to talk!
- ❖ Mail alone doesn't overcome all the objections
- ❖ Acquiring new supporters requires one-on-one



Telesales

- Measure cost-of-sale by renew and new
- ❖ Upsell, cross-sell, upgrade!
- Works best supported by mail and email



Your Website

What research found about customers:

- ❖ Depend on the Internet for research.
- Expect speedy, personalized service, easy and transparent information.
- Consistently rate online experience low.
 - > Poor online experiences lead to lost revenue
 - Customers are less inclined to buy again or recommend.

Your Website: The Essentials

- Make it a compelling expression of what you are all about--not your mission statement
- Grab emotionally with one powerful image
- ❖ Make it easy to navigate
- ❖ Less is more no clutter!
- Guide them to the outcome you want
- ❖ Put your contact info on every page



Advertising

"Half the money I spend on advertising is wasted; the trouble is, I don't know which half."

- Only use mass media for things with mass appeal
- Print Ads
 - Consolidate in fewer publications
 Don't spread thin
 - Small is ok
 - · Banner ads don't work

Advertising

❖ Radio/TV

- Demographics help
- Impulse buy
- When spots are cheap, it's because no one's listening!
- Use the medium music, drama!
- Media buyers often get better rates and added value
- Get added value

Social Media

- Engagement
- Two-way dialogue
- Fresh content
- Support other efforts
- Personality!

PART V Campaign in a Box

Campaign Components

- ❖ Revenue & Expense Budgets
- ❖ Timeline & Media Plan
- ❖ The Offer & The Call to Action
- ❖ The Target Audience
- Results Tracking

Choose Your Campaign

EXAMPLES

- End of year: time-sensitive
- ❖ Annual membership drive: recurring
- Campaign to end hunger: endowment
- ❖ Spring Gala: event
- Christmas in July Sale: one-day offer
- ❖ Others!

Revenue & Expense Budgets

- How much money do we need to make?
 - Revenue
 - Units
 - Average order size
- ❖ How much money do we have to spend?
- ❖ What is our expected cost of sale?

Timeline

SPECIFY:

- End date
- Length of campaign (# of weeks)
- Drop dates for materials
 - Material due dates for designer, mailhouse, post office
- When each media is deployed
- Meeting dates: planning, sales tracking, postmortem

Media Plan

- Direct Mail
- Email
- Print ads
- Radio/TV
- Billboards
- Facebook, Twitter, Google AdWords, QR Codes
- Other

The Offer: Make it Clear

- What is your offer?
- When does it take place?
- What does it cost?
- What are the benefits?
- How can we make it more attractive?
- Will it change over time?

Call to Action

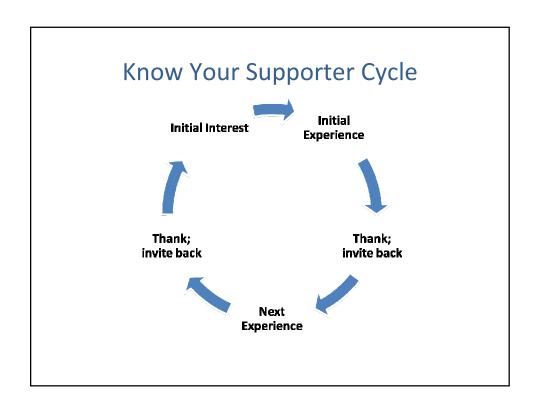
- Make it easy to act
- Provide as many options as possible to respond
- Make the call to action the DOMINANT element – don't be subtle
- Include a user-friendly order form
- Use action verbs: Call, Complete, Choose

Target Audience

- Database segmented by recency, frequency, monetary value (RFM)
- Choose best prospects
- Estimate response rate, average order size

Results Tracking

- ❖ Who reviews which reports when?
- ❖ Weekly sales pacing reports
 - Supports on-the-fly decisions
 - Based on historical actuals if possible
 - Are we pacing to expectation?
- Regular response reports
 - · Who's responding?
 - What are they buying?
 - How much are they spending?



OUR PLAN

Part I: What is Marketing?

Part II: Marketing Builds Relationships

Part III: Love your Supporters = Love Your

Database

Part IV: Media Tools

Part V: Campaign in a Box

GOALS

- Understand what marketing is and isn't.
- Learn what tools work best for different goals.
- Learn to love your database!
- ❖ Make offers your Supporters can't refuse.
- ***** Evaluate results to become a learning machine.

Build a campaign using all the above.



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