



# Introduction

- Board Recruitment may be the single most important activity of any board
- It is Leadership Selection
- "Purposeful Board Recruitment" Booklet from BoardsThatExcel.com

My goal for this Webinar : You select a few ways to improve your recruitment process

# Today's Agenda

- Why do people join boards?
- Who Leads Board Recruitment?
- Board Recruitment Process
  - Preparation
  - The Recruitment Process
  - Nominations
  - Notification
- Additional Resources

# Why do People Join Boards?

- Same Reasons They Donate Money
- The 7 Faces of Philanthropy (Prince & File)
  - Connections social and business
  - Helping others feels right, repaying
  - Religious or Family Motivations

Think about what your organization offers to your board members (and volunteers and donors) and be sure to give it.



#### **Process - Preparation**

- Determine Board Member Recruitment Priorities
- Presented by the Board Development Committee at the 1<sup>st</sup> board meeting each year
  - Start with current skills summary
  - Who's leaving the board at the end this year?
  - What other skills are needed on this board?

The clearer you are about who you need, the more likely you are to get it.

| <b>Board Member Skills Summary</b> |    |    |    |    |    |    |    |     |
|------------------------------------|----|----|----|----|----|----|----|-----|
| Board Members                      | JH | MS | КР | ML | JS | MC | JD | тот |
| # Years Board<br>Experience        | 5  | 2  | 7  | 6  | 3  | 5  | 13 | N/A |
| Fundraising                        | х  | х  |    |    |    |    |    | 2   |
| Marketing                          | х  | х  |    |    |    |    |    | 2   |
| Legal Experience                   |    |    | х  |    |    |    |    | 1   |
| Accounting/CPA                     |    |    |    | х  | х  | х  | х  | 4   |
| Strategy                           |    |    | х  |    |    | х  | х  | 3   |
| Human Resources                    |    |    |    |    |    | х  |    | 1   |
| Age                                | 72 | 59 | 62 | 47 | 51 | 56 | 70 | N/A |
| Male                               | х  | х  | х  | х  |    |    |    | 4   |
| Female                             |    |    |    |    | х  | х  | х  | 3   |
| Temale                             |    |    |    |    | ^  | ~  | ~  | 5   |

| <b>Board Recruitment Priorities</b> |  |
|-------------------------------------|--|
|-------------------------------------|--|

| Skill or Background Required | High    | Medium | Low |
|------------------------------|---------|--------|-----|
| Fundraising                  |         |        | x   |
| Marketing                    |         |        | x   |
| Legal Experience             |         | x      |     |
| Accounting/CPA               | х       |        |     |
| Strategy                     |         | х      |     |
| Human Resources              | х       |        |     |
| Age                          | Younger |        |     |
| Male                         |         |        |     |
| Female                       | х       |        |     |
|                              |         |        |     |
|                              |         |        |     |
|                              |         |        |     |
|                              |         |        |     |



### **Process – The Search**

- All board members look for candidates and refer them to the Board Development Committee
- One or two people from the Board Development Committee meet with each potential candidate
- Deliver Board Recruitment Packet
- Follow up in 2 weeks to discuss interest
- If interest, discuss potential committee assignments
- Explain Process and Date of the Meeting - Committee recommends, Board votes
- No invitations to join the board at this time



- Welcome Letter from the President of the Board
- Mission Statement
- Expectations of Board Members
- This year's annual budget
- Board Committee Descriptions
- Board Roster
- Strategic Plan
- Organization's Annual Report
- Other PR

#### **Process – The Nominations**

- Nominations Preview (3Q)
  - Presented by Board Development Committee
  - List of candidates with their qualifications
  - Include possible committee assignments for each
  - Q&A from board no vote it taken
- New board member selection (4Q)
  - Requires a board vote (per bylaws)
  - Generally coupled with Board Officer selection for the upcoming year

# **Process - Notification**

- Phone call to each board candidate
  - By Board Development Committee
  - Congratulations and Welcome
- Official, written letter from the New Board President
  - Invitation to the Board Orientation (date/time)
  - New Board Roster
  - How to access digital Board Manual

#### **Board Recruitment Summary**

- Board Development Committee leads
- Starts at the beginning of each year
- Starting point: Skills needed
- First Board Meeting: Board Recruitment Priorities
- All communication with candidates handled by the Board Development Committee
- Board votes on new members at the same, near-end board meeting each year
- Notification of selection and welcome by phone call and official letter from the (new) Board President

#### Characteristics of Exceptional Board Recruiting

- Be clear about what you need to accomplish
- Know the skills and demographics you need
- Match your needs with skills and interests of new board members
- Create ways to meet board members' needs
- Develop a successful, positive team
- Do good work and have fun

# **Additional Resources**

- Best Practice Booklets
  - www.BoardsThatExcel.com/the-market/
  - 10 other booklets (planning, boards, committees)
- Articles about boards and organizations
  - www.ezinearticles.com
  - Search for "Alyson Ball"
- Teleconsulting with Alyson
  - www.BoardsThatExcel.com/ask-alyson/

